Small Group Topic/Issue: **Pier Space**

Create a compelling case to convince other WCWG members that your topic/issue needs to be addressed by our group:

- **How will addressing this issue make a significant impact on our ability to successfully ensure effective, efficient, and continuous water carrier service throughout the state of Hawaii?**

The issue presented and discussed with the Water Carriers Working Group: "Pier Space" Subgroup, was the availability of space for the water carrier to efficiently move, load and unload cargo between the islands. The Subgroup agreed that having safe and modern pier space and cargo yard has a significant impact on the Water Carriers’ ability to successfully ensure effective, efficient, and continuous water carrier service throughout the state of Hawaii.

The Subgroup asked about the availability of space for the water carrier. The DOT shared that it had made a portion of the recently completed KCT, Phase I yard available to the water carrier as early as September 2020 for the water carrier to use for autos, LCL, and other needs. To-date the water carrier is planning to use the space. The DOT also stated that it believes that the 77 acres of cargo yard at KCT has enough space for the water carrier to use as well as space for the new overseas tenant to construct its maintenance and office facilities, say through 2023.

The DOT stated, that Pier 41, when completed on or about January 2024, will allocate space to the water carrier for the use of Pier 41. The DOT also noted that due to the financial impact of COVID-19 to the DOT, repairs to Pier 39 and 40 are delayed. The DOT noted and the Subgroup acknowledged that conducting repairs while the water carrier is currently operating will negatively impact their efficiency. It’s like having two teams playing a college basketball game usually played on full court only at half-court.

The DOT also discussed how scheduling of the water carrier’s vessels at Pier 41 will occur. The water carrier will request berthing through Portcall.com, the DOT’s web-based vessel scheduling system. By Hawaii Administrative Rule and through the Harbor Masters Notice, all requests for use of a pier is through the web-based vessel electronic scheduling system to replace facsimile requests for vessel reservation.

- **What are the significant (negative) ramifications of us not addressing this issue?**
There is no issue. The water carrier requested clarification and the DOTH hopes its response as re-stated below is sufficient to addressing and clarifying the water carrier’s concerns. The authority for the DOTH to allocate space for cargo needs currently exist.

The DOTH stated that it is authorized to manage state harbor lands through its rules and statutes. The DOTH, through its Harbors Administrative rules, issues its Harbors Masters Notice, allocates cargo space.

Exclusive authority to a private party is not permitted by the terms of the non-taxable bonds that is contributing to the construction of KCT and Pier 41 and prohibits the exclusive use and control by a private party. Therefore, the DOTH in compliance with its bond covenants and its rules allocates cargo yards and approves berthing requests to piers.

Articulate Small Group Goal or Objective:

- This goal or objective was probably generated as you talked about what the group was trying to accomplish.

The goal or objective the Water Carriers Working Group: "Pier Space" Subgroup was to clarify the use of Pier 41 pier and yard space. The DOTH provided the above information and clarified that the DOTH allocates cargo yards and approves berthing requests to piers, and controls berths at the Pier 41 pier.

- What is the desired outcome you are trying to achieve?

The DOTH stated that the DOTH controls the use of Pier 41 pier and yard space, pursuant to its authority of its Hawaii Administrative Rules, DOTH will allocate space to the water carrier for the use of Pier 41. The Water Carriers Working Group: "Pier Space" Subgroup believes the desired outcome was achieved.

Additional understanding regarding the time and use of Pier 41 should be helpful to the water carrier with planning its business. Also having information regarding the DOTH plans to repair Pier 39 and 40 was also helpful to the water carrier for planning its business.

Prioritized List of Actions or Strategies to Address Goal or Objective:

- This discussion might have started with a discussion of relevant supporting forces from the Force Field Analysis that will help you achieve your goal or objective.
- The group probably generated additional strategies during your discussion.
- Actions or strategies also have to take into consideration restraining forces that may prevent you from achieving your goal or objective. You may have identified relevant restraining forces from the FFA or generated new ones that have to be addressed.
• The group needs to think about prioritizing actions or strategies i.e., important ones need to be addressed first to create momentum for your plan.
• Actions or strategies might also have a time relationship i.e., some have to be accomplished first before others are considered.

There is no prioritized list of actions or strategies to address goal or objectives necessary. The DOTH is authorized to manage state harbor lands through its rules and statutes.